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IRAG TRIAL

OBJECTIVES

Procedures

- Involve management directly (Division Chief)
- Provide management with complete and orderly records

Criteria

- Improve quality of guidance content
- Ultimately -- influence collector reporting to fit greatest needs

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TRIAL RESULTS

INVOLVE MANAGEMENT

- Most Division Chiefs **are now signing off**
- Few cases of delegating responsibility

MANAGEMENT RECORDS

- Suggest provision for hard copy record of validation

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QUALITY OF CONTENT

(144 FORMAL REQUIREMENTS)

- Assessment against 10 criteria
(very subjective!)
- 75% reasonable good
25% submarginal

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APPLICATION OF CRITERIA

- Results are based on reasonable application of Intent of criteria
- Criteria Nos. 3 and 4 were not strictly applied
- Strict application Nos. 3 and 4 would have increased submarginal to between 50% and 70%

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NOS. 3 AND 4 PROBLEM

INTENT:

- Information requested must add to or change major intelligence position or publication
- Information requested must be new, significant and limited to essentials

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POSSIBLE 3 AND 4 PROBLEM FACTORS

- Not all analyst substantive responsibilities are of "critical" concern
- Human source reporting generally tends toward "subcritical" -- except some crisis situations
- Bits and pieces of information requested **are not** readily identifiable with major intelligence positions
- Analyst requires background knowledge
 - No direct use in product
 - But indirect use in analyzing other data and balancing judgments
- Evaluation profile reflects analyst views

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- **Evaluation Profile**
 - **322 evaluations were completed during period**
 - **94% ask for or encourage more reports**
 - **(6%) say no more, thank you**
- **Therefore, criteria Nos. 3 and 4 may need reconsideration**

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REQUIREMENTS PROFILE

- = 144 were processed during trial**
- = A slight decrease from the same period last year**
- = 33% of requirements responded to notices of intelligence potential (NIPS)**
 - Over half of these to DCS**
 - Of 305 NIPS DCS issued 133**
- = 23% of requirements processed originated as a follow up to collector reports**
- = Therefore, 56% of all requirements are reaction to announced collector capability**

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- Originator distribution pattern similar to Cunningham Survey
 - 50% of all requirements were originated by OSI
 - 45% of these to DCS
 - 25% of all requirements were originated by one OSI Division (PSED)
 - 70% of these to DCS
 - Other offices' requirements range from 3% to 21% of total processed
 - There was no significant collector preference

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SUBMARGINAL REQUIREMENTS PROFILE

- = 35 (or 25%) out of a total of 144**
- = 11 (or 31%) of these originated by PSED of OSI**
- = Of these 11 PSED requirements:**
 - 8 were responsive to DCS NIPS**
 - 2 more were follow up to reporting**
- = Other office submarginals ranged from 3% to 11%**
 - There was no significant collector pattern**

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- **Findings as indicators rather than conclusions**

- **Sample too small**

- Suggest:**

- **Continue the validation exercise**

- **IRS to assess each requirement as processed**

- **Schedule periodic discussion with appropriate IRAG member regarding IRS judgments on submarginals**

- **Include collector in discussions for cases where NIPS and reports are basic to requirement**

- **Continue to accumulate data**

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